



### At a Glance

**Sembcorp Industries (Sembcorp)** is a leading energy and urban solutions provider that has expanded to work with more partners, suppliers, agents, contractors and other third-party providers in recent years. With this in mind, the company needed stringent Know Your Customer (KYC) processes to protect it from any potential counterparty risk exposure.

Sembcorp turned to **ethiXbase** in 2020 to provide a **third-party risk management solution** that met its unique needs. Now, Sembcorp can better assess its partners, automate risk management tasks and report to regulatory authorities efficiently.

## **Background**

Sembcorp is an innovative energy and urban solutions provider. Through its business practices, the company strives to do its part in contributing to the building of a sustainable future

Headquartered in Singapore, Sembcorp leverages its sector expertise and global track record to deliver innovative solutions that support the energy transition and sustainable development. By focusing on growing its Renewables and Integrated Urban Solutions businesses, it aims to transform its portfolio towards a greener future and be a leading provider of sustainable solutions.

Sembcorp has a diverse range of business services, including the sale of electricity, utilities and gas and the sale of development properties. The company also provides service concession contracts to local governments or governing agencies to design, build and operate water treatment and power generation plants.

Sembcorp operates its businesses in 10 countries, with a focus on Singapore, Southeast Asia, China, India and the UK. Its customers can include government and stateowned enterprises, as well as corporate enterprises and end consumers.

Sembcorp has a balanced energy portfolio of 16.5GW, with 7.0GW of gross renewable energy capacity comprising solar, wind and energy storage globally. The company also has a proven track record of transforming raw land into sustainable urban developments, with a project portfolio spanning over 13,000 hectares across Asia.

# Challenge

With Sembcorp's position in the energy and urban solutions space, the company works with an extensive range of third-party partners consisting of intermediaries acting on behalf of Sembcorp. They can include commercial agents, brokers, distributors, processing agents, freight forwarders, customs agents, visa processors or persons providing similar services, advisors, consultants, contractors and other intermediaries. The other key counterparties are direct vendors and joint venture partners whom Sembcorp potentially will either partner with or acquire. With these many different entities on Sembcorp's list of global third-party partners, the company's supply chain is uniquely complex, magnifying the need for thorough and efficient risk management capabilities.

Even when frequently onboarding new third-party partners, Sembcorp's due diligence checks were largely desktop-based and manual. Particularly in the sectors within which the company operates, a manual due diligence process is not ideal, as global development and energy deals are at risk if a supply chain partner is not properly vetted. The company had previously utilised another risk management system and found that the support and reporting capabilities were lacking. With such a diverse group of intermediaries with which Sembcorp partners, it needed strict KYC protocols and solutions that would empower them to have full visibility and integrated automation for smooth, accurate onboarding.





Solution

Sembcorp required a risk management solution that would efficiently and accurately support third-party screenings and due diligence. Thus, the company turned to ethiXbase.

ethiXbase recommended Sembcorp to utilise the core risk management system, with the intent to migrate to the **ethiXbase 360 platform**. The solution includes the employment of enhanced due diligence offerings including Instant Due Diligence (IDD), Instant Due Diligence Plus (IDD+) and Enhanced Due Diligence (EDD) reporting, helping Sembcorp gain visibility and insights into their supply chain's activities and demonstrate those activities to relevant agencies.

This solution was designed to help Sembcorp:

- Gain invaluable visibility into ethical or unethical activities of third-party partners
- Effectively and efficiently report supply chain data to relevant regulatory agencies
- Automate due diligence tasks to speed up processes and prevent human error

"The alerts presented in the due diligence reports are clear and easy to comprehend. Considering the velocity needed for these reports due to business needs and tight timelines, our internal stakeholders appreciate the reasonable turnaround time and reliability of the reports."

- Sembcorp

### **Benefits**

After integrating the ethiXbase third-party risk management solution in 2020, Sembcorp has seen progressive change. Notable benefits that stem from Sembcorp's engagement with ethiXbase include:

- 1 Efficiency: The company has improved the efficiency of its screenings and due diligence since using ethiXbase. No longer using a manual, error-prone process, Sembcorp can be consistently confident that major, global urban development deals are safe from third-party risk. These thorough third-party screenings allow Sembcorp to not only remain committed to ethical and sustainable business practices, but also to ensure all parties within their value chain are aligned with their sustainability goals.
- 2 Reporting: Sembcorp has found the due diligence reports by ethiXbase "fuss-free and easy to use for internal stakeholders." With a simple, effective reporting process in ethiXbase's IDD, IDD+ and EDD solutions, stakeholders have easy access to accurate reports, giving them the tools they need to make informed decisions regarding supply chain partners and report the findings to governing agencies. Increased ease of use and data transparency in ethiXbase's reporting module has helped facilitate greater buy-in from internal team members, allowing Sembcorp to ensure alignment of their due diligence processes and goals.



**3** Automation: Sembcorp now has the power to highly automate due diligence and screening, freeing up its Group Ethics and Compliance teams to focus on resolving potential third-party risks. Sembcorp is now also exploring more automation by linking ethiXbase to their future procurement and sales management system to improve work efficiency.

While Sembcorp has been using the core ethiXbase system since 2020, the company will soon be migrated to the 360 platform, with plans to sync their systems to ethiXbase's via API to conduct KYC due diligence automatically.

"ethiXbase's compliance solutions are highly customisable and tailored to every company's different needs. Companies can select and utilise the modules they require without paying for extra features they don't need."

Sembcorp

### Conclusion

Sembcorp came to ethiXbase with extensive lists of third-party partners with only manual tools in place to perform due diligence and limited reporting capabilities. By integrating the ethiXbase core risk management solution, Sembcorp has been able to gain visibility into supply chain activities, generate clear reports and automate due diligence tasks. Due to the current success of Sembcorp's partnership with ethiXbase, the company plans to continue increasing its engagement through recurring Quarterly Business Reviews (QBRs), where ethiXbase shares new offerings and insights on key areas of interest — namely ESG and ethiXbase's solution ESG GreenLITE EXPLORE — as well as new developments on third-party risk management.



"The due diligence reports provided are clear, concise and easy to understand. Due diligence reports are also remediated, and this helps Sembcorp reduce time in reviewing false alerts. The team at ethiXbase is also very knowledgeable and has been a great help in supporting Sembcorp's due diligence goals."

Sembcorp

